



Welcome from Lt. Governor Eleni Kounalakis & GO-Biz Director Dee Dee Myers

Dear Members of the California Delegation,

Welcome to the California-Japan Clean Energy Trade Mission. We appreciate you joining us in this endeavor to strengthen our relationship with Japan, a valued global partner in the clean energy transformation and beyond.

The past few years have underscored the importance of strategic, in-person engagement, including efforts to maintain resilient international bonds. It is therefore with great excitement and gratitude that we embark upon this mission to Japan with you, our distinguished delegates from across the public and private sectors. We are looking forward to engaging with each of you throughout this mission to solidify California's important economic and political ties with our Japanese partners.

During this trade mission we will engage with Japanese business and government leaders to deepen our collaboration on tackling the climate crisis and support relationship-building across the Pacific that will facilitate inclusive and sustainable growth. We will reinforce our state's commitment to furthering public-private partnerships that advance innovation. We also look forward to participating in key events throughout this mission that are designed to help advance your business interests and collaborations with Japanese partners.

Thank you for your contributions to the State of California and to this delegation. We look forward to working with each of you in the coming weeks and beyond.

Sincerely,

A handwritten signature in black ink, appearing to read "Eleni".

ELENI KOUNALAKIS

LIEUTENANT GOVERNOR

A handwritten signature in black ink, appearing to read "Dee Dee Myers".

DEE DEE MYERS

SENIOR ADVISOR TO THE GOVERNOR & DIRECTOR OF GO-BIZ